

**COMMUNITY DEVELOPMENT BLOCK GRANT
2024 BUDGET SUMMARY
DRAFT**

January 1, 2024 – December 31, 2024

I.	2024 CDBG Allocation		\$4,587,530
	Projected CDBG Program Income	\$ 26,040	
	Total CDBG		\$4,614,570
II.	2024 HOME Allocation		\$1,883,525
	Projected HOME Program Income	\$ 420,000	
	Total HOME		\$2,303,525
III.	2024 ESGP Allocation		\$ 398,776
IV.	GRAND TOTAL		\$7,316,871

Program Income Information

HOME Program Income Sources

	<u>Projected Amount</u>	<u>Disposition</u>
HOME Multi-Family Loan Repayment	\$ 420,000	HOME Investment Trust Account
HOME Recapture Funds	\$ 0	
Total HOME Program Income Sources	\$ 420,000	

CDBG Program Income Sources

	<u>Amount</u>	<u>Disposition</u>
Recapture Funds	\$ 0	CDBG Capital
Program Income (prior year)	\$ 0	Improvement
Program Income	\$ 0	Projects
Program Income Projection	\$ 26,040	
Total CDBG Program Income Sources	\$ 26,040	

Program Policy for Program Income

1. Twenty percent of CDBG Program Income will be used for Planning and Administration. The remaining balance will be used for other eligible activities.
3. CDBG regulations require program income to be used before Treasury funds are expended. Program Income will be used for any approved eligible activity as outlined in the 2024-2028 Consolidated Plan.
4. If more program income revenue is received than anticipated for any activity, the additional funds will be appropriated to activities indicated in this policy.
5. HOME Program Income and Recapture amounts reflect availability as of the date of the development of this plan. Additional amounts received in 2024 will be reported in the 2024 Annual Action Plan and committed within 24 months of HUD allocation dates for 2024. This commitment will occur within two years of the HUD allocation date for 2024 funds.
6. Program income receipts may vary widely from amounts projected due to any number of unanticipated factors. Regardless of the amount received, the Consolidated Plan will not need to be amended unless the funds are used for activities not outlined in the 2024-2028 Consolidated Plan or other approved eligible activities.

1. PUBLIC FACILITIES IMPROVEMENTS	\$ 1,100,000
A. City of Stonecrest Farrington Road Sidewalk Project	\$ 500,000
B. City of Tucker ADA plan and Park Improvement Project	\$ 300,000
C. City of Stone Mountain VFW Park Improvement Project	\$ 300,000
2. LOAN/BOND REPAYMENT	\$ 875,053
A. HUD Section 108 Loan Repayment – Estimated Annual Repayment Amount - \$875,053	
3. ECONOMIC DEVELOPMENT	\$ 95,000
A. DeKalb Small Business Micro-Enterprise Training Program -\$95,000	
PUBLIC SERVICES	
<u>COC/Homelessness/Assistance</u>	
A. Africa's Children's Fund	\$19,000
B. Furniture Bank of Metro Atlanta	\$15,000
C. Latin American Association	\$15,000
D. Safe Haven Transitional, Inc.	\$10,000
E. The Salvation Army, International	\$45,000
F. Salvation Army, Red Shield	\$40,000
G. Candler Forest- Case Management	\$65,000
H. COC Coordinated Entry Case Management	\$50,000
I. Street Outreach	\$50,000
J. Community Friendship	\$10,000
K. Network Cooperative Ministries	\$ 2,500
L. Catholic Charities	\$10,000
<u>Financial Literacy</u>	
M. Center for Pan Asian Communities	\$15,000
N. New American Pathways	\$22,000
<u>Fair Housing /Foreclosure Prevention</u>	
O. Atlanta Legal Aid Society	\$70,000
P. Metro Fair Housing Services	\$60,000
<u>Youth/ Child Development</u>	
Q. Our House, Inc.	\$ 72,000
R. Youth Vouchers Set Aside	\$ 75,000
SUBTOTAL	\$645,500

B. HOUSING ACTIVITIES

A. Special Purpose Housing Repair Program (SPHRP)	\$ 400,000
B. Implementation Services for SPHRP	\$ 165,000
C. Demolition & Blight	\$ 336,103
D. Implementation Services for Demo & Blight	\$ 75,000

SUBTOTAL **\$976,103**

PLANNING AND PROGRAM ADMINISTRATION **\$922,914**
Community Development Administration \$922,914

ADDITIONAL CDBG RECOMMENDATIONS

1. The following projects are aligned with the goals and objectives of the 2024-2028 Consolidated Plan. If funds are available, the project listed below will move forward in accordance with the County's priorities.
 - Bruce Street Ruins Project – If available, CDBG funding will be made available to assist with the Bruce Street Ruins project if it is determined additional funding is needed to complete this project.
 - Lucious Sanders Recreation Center – If available, CDBG funding will be used to assist with the construction of the new Lucious Sanders Recreation Center.
2. HUD Section 108 Loan Program – The Community Development Department will consider the use of Section 108 Loan Program funds to finance the building of large-scale eligible Capital Improvement Projects and Economic Development projects in the County or in municipalities. The mechanism for repayment of these projects will be from the County General Fund and/or CDBG, municipalities or business funds.
3. CDBG funds will be used for any approved eligible activity as outlined in the 2024-2028 Consolidated Plan. Because CDBG regulations require program income to be used before Treasury funds are expended, flexibility with obligating program income is needed to comply with the HUD regulations.
4. The Community Development Director may approve the use of CDBG funds for eligible Capital Improvement Projects submitted by local municipalities and County Departments during the program year if they meet eligibility requirements.
5. The DeKalb County Community Development Department is authorized to reallocate funding of prior year projects that are no longer feasible or needed. Reallocating previously funded projects will allow for other approved projects to utilize prior year or current year funds. Through the reallocation process, the Community Development Department can utilize/reallocate funds immediately to ensure compliance with HUD guidelines and regulations.

6. The remaining HUD Section 108 Loan principal loan amount is approximately \$3.5 Million with an amortization period of 20 years (2008-2028), at an estimated fixed interest rate of 2.54%. The annual loan repayment amount will be approximately \$875,053.
7. If funds are available in the eligible category, they may be used to assist with providing services to fill the services gap in the DeKalb Continuum of Care for the Homeless and meet other needs in DeKalb neighborhoods. The DeKalb County Community Development Department will collaborate with DeKalb County Continuum of Care representatives and other service providers to identify and prioritize service gaps.
8. At the direction of the Community Development Department Director, CDBG funds may be used to fulfill any eligible match requirements that are associated with ESG and/or CoC funding.
9. The Community Development Department Director is authorized to designate CDBG funds to an agency to administer case management services for the Tenant Based Rental Assistance Program.
10. The Community Development Department Director is authorized to designate CDBG funds to an agency to administer case management services for the Continuum of Care Coordinated Intake.
11. Program Income receipts from the NSP Grant shall be converted to CDBG program income receipts and used for CDBG eligibility activities upon the authorization of HUD and the Community Development Director.
12. The Community Development Director may authorize the use of CDBG funds to conduct surveys and counts of homeless and at-risk individuals in the County to determine housing needs for those populations.
13. The Community Development Director is authorized to accept additional HUD/COC grants for homelessness mitigation and to allocate eligible CDBG funds for grant matching requirements.
14. The Community Development Director is authorized to sign off on and approve small business loans under the CDBG Small Business Loan Program.
15. The Community Development Director is authorized to move funds from the CDBG, ESG and HOME administration line item to fund other projects within those grant programs.
16. The Community Development Director is authorized to execute CDBG, ESG, HOME and COC fund grant agreements.

**HOME INVESTMENT PARTNERSHIPS PROGRAM - BUDGET SUMMARY
JANUARY 1, 2024 – DECEMBER 31, 2024**

2024 HOME Allocation \$2,303,525

31. HOME Program Administration 10% Set-Aside)	\$ 230,352
32. HOME CHDO Projects (15% Set-Aside)	\$ 345,528
33. HOME CHOD Operating (5% Set-Aside)	\$ 115,176
34. HOME-Eligible Projects	\$ 1,612,469

TOTAL HOME ALLOCATION	\$2,303,525
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NOTES:

1. The Community Development will use HOME funds to provide loans to assist in the development of affordable units in the following projects. During 2024, the Department will accept, underwrite, and approve additional loans for the development of affordable units in DeKalb County.
2. The Community Development Department will assess the need for Tenant Based Rental Assistance (TBRA). If it is determined that TBRA is needed to assist households in attaining appropriate permanent housing, the Department may implement a HOME TBRA program in response to general community needs and/or needs caused by the CoVID-19 pandemic. With the implementation of TBRA, Case Management services may be funded through CDBG.
3. The County works closely with the DeKalb Housing Authority in the administration of its CDBG, HOME, **The Housing Authority acts as an agent and sub-recipient on a number of HOME activities.** Many of these activities are undertaken through the County's ongoing contract with the Housing Authority and are developed and implemented in accordance with the program descriptions executed by the Housing Authority Executive Director and the Community Development Department Director. The County may work with the DeKalb Housing Authority or other approved entities. The following is a listing of potential activities that may be undertaken by the County with HOME funds in the upcoming program year and details outlining how they may be administered.
 - a. Unless otherwise approved, all multi-family projects will be implemented under the Housing Authority's contract with the County following a competitive application process and thorough review of the project for compliance with the County's underwriting guidelines as outlined in the HOME application package. This includes multi-family developments using CHDO funds. The Community Development Department Director is authorized to commit funding amounts and determine loan terms for these projects.

- b. Tenant-based Rental Assistance programs may be administered by the Housing Authority under its contract with the County or by other approved entities through separate agreements.
 - c. When the County pursues additional affordable housing initiatives the County will partner with the DeKalb Housing Authority and/or other entities on development activities.
- 4. The Community Development Department Director may approve interchanging the use of CDBG, HOME, for projects if all program eligibility standards are satisfied.
- 5. The County will consider Tenant-based Rental Assistance on special initiatives consistent with the needs identified by the DeKalb Continuum of Care or special needs that may be identified by the County.
- 6. The Community Development Department Director shall provide comments and letters of support to the Georgia Department of Community Affairs regarding Tax Credit applications or to other entities regarding potential funding for applicants.
- 7. The Community Development Department will work with the County Departments and the community to identify and prioritize distressed multi-family properties in the County and develop collaborative strategies to remove blight.
- 8. In an effort to stabilize neighborhoods, prevent and/or reduce blight, and increase the availability of standard, affordable housing, the County may acquire, demolish, and/or redevelop substandard apartment complexes or single-family residences using eligible CDBG, HOME, Program Income, and other funds.
- 9. The Community Development Director will act as the primary contact for affordable housing initiative and collaborate with other County Departments and community representatives to develop affordable housing plans and strategies for the County.
- 10. If funds are available in eligible categories, they may be used to assist in providing housing and/or services to fill the housing/services gap in the DeKalb Continuum of Care for the Homeless. The County will collaborate with DeKalb CoC representatives and other providers to determine areas of need.
- 11. The DeKalb Community Development Department will allocate at least 15 percent (\$657,529) of HOME funds for specific activities to be undertaken by qualified Community Housing Development Organizations (CHDOs). The Community Development Director may authorize the allocation of more than 15% of the HOME funds for qualified CHDO projects. The Department may also allocate up to \$50,000 for operating funds for each CHDO receiving an allocation.

EMERGENCY SOLUTIONS GRANTS PROGRAM - BUDGET SUMMARY
JANUARY 1, 2024 – DECEMBER 31, 2024

2024 Allocation \$398,776

AGENCY	Emergency Shelter Ops. & Services	HMIS	Homeless Prevention	Rapid Re-Housing	Admin.	Total
35. Decatur Cooperative Ministry	\$40,000		\$25,000			\$65,000
36. Clifton Sanctuary Ministry	\$20,000					\$20,000
37. Rebecca's Tent	\$20,000					\$20,000
38. HMIS		\$35,868				\$35,868
39. Salvation Army Peachcrest			\$25,000			\$25,000
40. Salvation Army Metro Command	\$90,000			\$33,000		\$123,000
41. Salvation Army International			\$20,000			\$20,000
42. Latin American Association			\$20,000			\$20,000
43. Family Heritage Foundation			\$20,000			\$20,000
44. Network Cooperative Ministry			\$20,000			\$20,000
45. Local Admin					\$29,908	\$29,908
46. TOTAL	\$170,000	\$35,868	\$130,000	\$33,000	\$29,908	\$398,776

Activity	Maximum Eligible Expenditures	Proposed
Emergency Shelter + Street Outreach* (60% Cap)	\$239,265	\$170,000
Administrative Costs (7.5% Cap)	\$29,908	\$29,980

OTHER RECOMMENDATIONS AFFECTING EMERGENCY SOLUTIONS GRANTS PROGRAM PROVIDERS

1. HUD requires a 7.5% cap on the funds for Administration, and a 60% cap on Emergency Shelter + Outreach. There is no cap on any other component.
2. Representatives from the DeKalb County Continuum of Care (CoC) are assessing services to determine gaps and establish new DeKalb County priorities for serving the homeless population. The Community Development Department Director is authorized to make the required funding changes to fill service gaps, align ESG funding with newly formed priorities, and satisfy HUD's guidelines and regulations. Changes may include funding agencies that are not shown in the 2024 allocation but have been recommended by the DeKalb Continuum of Care.
3. If for any reason and for any year Emergency Solutions Grants funds have been received and service providers cannot utilize the funds allocated, the funds will be considered for reprogramming to any of the approved ESGP service providers or providers who can fill a service gap in a manner that is identified by the Community Development Department Director.
4. All approved ESGP funding will be contingent upon the agency following all DeKalb County and statutory regulations.
5. The Community Development Department Director will be authorized to act on behalf of the County to provide certifications for non-profit agencies that must provide certification to receive from HUD, the Georgia Department of Community Affairs, or other funders.
6. Any funds remaining from the previous year will be reprogrammed to agencies approved to receive FY 2024 ESGP funding or to providers who can fill a service gap in a manner that is identified by the Community Development Department Director with input from the DeKalb CoC.

Point-In-Time Count

HUD mandates that each continuum of care conducts a biennial point-in-time count of homeless persons. To facilitate conducting this count and ensure that the County To facilitate conducting this count and ensure that the County obtains information regarding its success in mitigating homelessness, the Community Development Department Director may authorize the use of CDBG or other eligible funds for the performance of the point-in-time count.

Re-Entry Program

The State provides short term financial assistance (\$600 per offender per month for three months) to help stabilize the re-entry process of newly released convicted felons and enhance their ability to remain crime free. Following an agency housing/services assessment process, the Community Development Department will recommend approval or disapproval for agencies wishing to provide housing for this program. The final determination will be made by the Chief Executive Officer.

DeKalb County Continuum of Care (COC)

In compliance with the HEARTH Act of 2012, the DeKalb County Continuum of Care (CoC) has formed committees to develop an organizational structure, establish priorities, assess service gaps, and implement a coordinated intake and service delivery system. When completed, the delivery system will include uniform requirements for the provision of homeless programs and services in DeKalb County. The delivery system will move to a Housing First model of rapidly re-housing homeless individuals and households.

The County has agreed to perform the role of Collaborative Applicant for the DeKalb CoC. In this role, the County will receive the HUD Planning Grant, receive other funds that support the goals of the CoC and collaborate with the State to administer the Homeless Management Information System (HMIS). As the Collaborative Applicant, the County may receive additional funds and may apply to become the Unified Funding Agent for the DeKalb CoC. At the direction of the Community Development Department Director, eligible CDBG funds may be used to pay for Department personnel performing CoC or homelessness mitigation work and fulfill any eligible match requirements that are associated with CoC and/or ESG funding.

2024-2028 Consolidated Plan, Including 2024 Annual Action Plan

Project Description Summary

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2024 Annual Action Plan Draft Project Summaries

Capital Improvement Project Descriptions

1. **Districts 5 & 7 – City of Stonecrest Farrington Road Sidewalk Project**
\$500,000 – CDBG funds will be used for the construction of sidewalks along the southside Farrington Road and I-20 to the northside to provide safe pedestrian access for the Apartment residents along the route that use the MARTA bus stops.
2. **Districts 1 & 7 – City of Tucker ADA Park Improvements and ADA Transition Plan– \$300,000** – CDBG funds will be used to complete an ADA pedestrian and infrastructure plan and provide funding for the installation of new accessible playground equipment at Fitzgerald Park, 3877 Lawrenceville Hwy., Tucker. This new playground will create play areas for those with disabilities and to allow access for those who are assisting them.
3. **Districts 4 & 7 - City of Stone Mountain VFW Park Improvement Project - \$300,000** CDBG funds will be used as gap funding to complete approximately \$866,000 in park improvements at VFW Park at 888 Gordon Street, St. Mountain. The park improvements will include a new pavilion, walking path, new natural play area, new parking, drainage, and landscaping.

CDBG HUD Section 108 Loan Repayment Description

4. **HUD Section 108 Loan Repayment \$875,053** – The remaining HUD Section 108 Loan principal amount is approximately \$3.5 Million with an amortization period of 20 years (2008-2028), at an estimated fixed interest rate of 2.54%. The annual loan repayment amount will be approximately \$875,053.

Economic Development Project Description

5. **DeKalb Small Business Micro-Enterprise Training Program \$95,000** – These funds will be provided to the Urban League of Greater Atlanta or another eligible agency to operate a small business micro-enterprise training program for DeKalb County citizens and businesses. This program will provide services for small business micro-enterprise training and entrepreneur development.

Public Service Projects Descriptions

CoC/ Homelessness/Assistance

1. **Africa's Children's Fund, Inc. \$19,000** – This agency provides case management, (including assessment and referral to assist homeless and underserved households in DeKalb County) as well as housing and supportive services that enable those households to become self-sufficient and avoid incidents of homelessness.
2. **Furniture Bank of Metro Atlanta, Inc. \$15,000** – The Furniture Bank plans to provide free household furniture to people in need within DeKalb County. The majority of the clients impacted will be moving out of homelessness, are living with HIV/AIDS, or fleeing domestic violence.
3. **Latin American Association, Inc. \$15,000** – The program assists individuals and families to avoid homelessness by helping them take advantage of available opportunities and community resources designed to help them increase their economic, housing and family stability.
4. **Safe Haven Transitional, Inc. \$10,000** – CDBG funds will be used in support of transitional and emergency housing plus supportive services to DeKalb County women with or without children that are victims of Domestic Violence.
5. **Salvation Army International \$45,000** – CDBG funds will be used to provide intake services, case management job readiness to persons experiencing homelessness in DeKalb County.
6. **Salvation Army, \$40,000** – CDBG funds will be used for DeKalb County Emergency Shelter Program. Dedication of 5 family rooms at the RSS specifically for DeKalb County Residents.
7. **Candler Forest – Case Management \$65,000** – CDBG funds will be used for Case Management for the HOME Tenant-Based Rental Assistance Program. The Community Development Director will have the authority to designate the agency to provide case management.
8. **CoC Coordinated Entry Case Management \$50,000** – The Homeless Access Point activity will provide intensive case management for unusually difficult cases involving households or individuals who are homeless or at risk of becoming homeless. This activity is a critical component of the DeKalb Continuum of Care

Centralized Access Model. CDBG funds will be used to fund a part-time position to perform case management.

- 9. Street Outreach \$50,000** – The Street Outreach Case Manager provides intensive case management. Will perform street outreach activities to include engaging unsheltered homeless individuals and families, connecting them with emergency shelter, permanent housing, or critical services and referring them to urgent care, non-facility-based care for the homeless. This activity is a critical component of the DeKalb Continuum of Care assisting those unsheltered individuals. These CDBG funds will be used to fund a part-time position to perform Street Outreach case management functions.
- 10. Community Friendship \$10,000** – This agency provides recovery-oriented programming by helping people re-establish natural roles and supports in the community, which includes employment and normalization of socialization to those at risk, either with a diagnosed mental illness, or a suspected diagnosis.
- 11. Network Cooperative Ministries \$2,500** – Funding will be used to assist the agency in the Food Pantry Program by providing support for the acquisition of a semi-electric straddle stacker to enhance food sorting operations.
- 12. Catholic Charities - \$10,000** - CDBG funds will be used for bi-lingual foreclosure prevention counseling and financial literacy education. Catholic Charities housing counseling program promotes financial well-being and ensuring that individuals living below poverty have effective tools and resources for managing their finances.

Financial Literacy

- 13. Center for Pan Asian Communities (CPACS) \$14,737** – CDBG funds will be used for CPACS Housing Program. Staff will provide homebuyers, homeowners, homeless-at-risk, or renters with housing counseling and education services.
- 14. New American Pathways \$22,000** - CDBG funds will be used to provide intensive basic financial literacy training for refugee women.

Fair Housing/ Foreclosure Prevention

15. Atlanta Legal Aid Society, Inc. \$70,000 – This agency is requesting funds for their HOME DEFENSE PROGRAM for predatory lending prevention, consumer education, fraudulent mortgages, and scam awareness. To prevent foreclosure and homelessness, they propose to educate consumers and provide legal representation to qualified clients.

16. Metro Fair Housing, Inc. \$60,000 – This agency provides fair housing services, education, and counseling; helping citizens and housing entities understand their rights and responsibilities under title VIII of the Civil Rights Act of 1968 (Fair Housing Act), which prohibits housing discrimination on the basis of race, color, national origin, sex, religion, familial, and handicap status. Metro Fair serves as the County's Fair Housing Partner agency, investigating tenant/landlord and fair housing complaints.

Youth/Childhood Development

17. Our House, Inc. \$72,000 – Our House provides free quality childcare in a safe and nurturing environment to the children of homeless families who reside in emergency shelters or transitional housing programs. This agency also provides support services and referrals for services for the children and their families (homeless) as needed, which include, employment services and permanent housing; clothing and transportation; arranging after school care or day camp for school age children; mental health counseling; and networking with other agencies to access all other available assistance.

18. Youth Voucher Set-Aside \$75,000 – Funds will provide the opportunity for children from low to moderate income families to have meaningful summer experiences. These experiences shall be recreationally based, offer educational activities which build self-esteem, promote health, and build capacity.

Emergency Solutions Grant (ESG) Project Descriptions

Emergency Shelter Operations & Services

1. **Decatur Cooperative Ministry, Inc. \$40,000** – Decatur Cooperative Ministry Hagar's House provides emergency shelter for homeless families and services to homeless and at-risk families who are DeKalb County homeless residents.
2. **The Salvation Army Red Shield \$90,000** – The Salvation Army Red Shield Shelter provides emergency housing and 30-day assessment beds to include 5 family housing units, 2 beds for single women and 2 beds for single men who are DeKalb County homeless residents.
3. **Clifton Sanctuary Ministry \$20,000** - Clifton Sanctuary Ministry provides emergency shelter for men experiencing homelessness.
4. **Rebecca's Tent \$20,000** – This agency provides emergency shelter for *women*. This is the only emergency winter shelter for women in DeKalb.

HMIS

5. **HMIS \$35,868** – The Georgia Homeless Management Information Systems (GHMIS) is intended to provide a community with an unduplicated count of its homeless population. HUD requires each Continuum of Care to implement an HMIS System to report jurisdictional data, and to contribute data to the upcoming Annual Homeless Assessment Report. The HMIS is shared by DeKalb and other Georgia counties. Funds support HMIS training and technical assistance to agencies receiving DeKalb County COC and HUD ESGP funds.

Homeless Prevention

6. **Decatur Cooperative Ministry, Inc. \$25,000** – Decatur Cooperative Ministry's *Project Take Charge* is a homeless prevention program providing financial assistance to DeKalb residents in imminent danger of homelessness or loss of utilities. They will provide financial assistance and services to prevent individuals and families from becoming homeless and help those who are experiencing homelessness to be quickly re-housed and stabilized. The funds under this program are intended to target individuals and families who would be homeless but for this assistance.

7. **Salvation Army Metro Peachcrest \$25,000** – This Prevention Program provides financial assistance to DeKalb residents in imminent danger of homelessness or loss of utilities. They will provide financial assistance and services to prevent individuals and families from becoming homeless and help those who are experiencing homelessness to be quickly re-housed and stabilized. The funds under this program are intended to target individuals and families who would be homeless but for this assistance.
8. **Salvation Army International \$20,000** – This Prevention Program provides homeless prevention program providing financial assistance to DeKalb residents in imminent danger of homelessness or loss of utilities. They will provide financial assistance and services to prevent individuals and families from becoming homeless and help those who are experiencing homelessness to be quickly re-housed and stabilized. The funds under this program are intended to target individuals and families who would be homeless but for this assistance.
9. **Latin American Association \$20,000** – The Latino Homelessness Prevention Program providing financial assistance to DeKalb residents in imminent danger of homelessness or loss of utilities. They will provide financial assistance and services to prevent individuals and families from becoming homeless and help those who are experiencing homelessness to be quickly re-housed and stabilized. The funds under this program are intended to target individuals and families who would be homeless but for this assistance.
10. **Family Heritage Foundation \$20,000-** This agency provides short-term homelessness prevention for families that are at imminent risk of homelessness.
11. **Network Cooperative Ministry \$20,000** – This agency provides financial assistance to DeKalb residents that are at imminent risk of homelessness.

Rapid Re-housing

12. **Salvation Army Metro Area Command \$33,000** – The Salvation Army Red Shield and Family Emergency Services program provides rapid re-housing. Rapid re-housing is an intervention designed to help individuals quickly exit homelessness and return to permanent housing. Assistance will cover move-in costs, deposits, and the rental and/or utility assistance (typically six months or less) necessary to allow individuals and families to move immediately out of homelessness and to stabilize in permanent housing.