



May 7, 2021

Ms. La'Keitha Carlos
BOC Chief of Staff
Board of Commissioners
1300 Commerce Drive, 5th Floor
Decatur, GA 30030

RE: Reappointment for Membership on the DeKalb Community Service Board

Dear Ms. Carlos:

The DeKalb Community Service Board member noted in the chart below currently hold term that expires on **June 30, 2021**. OCGA § 37-2-6(b) authorizes county governing authorities to make appointments to community service boards.

Therefore, the DeKalb Community Service Board recommends the following individual for re-appointment to positions of the DeKalb Community Service Board that hold three-year terms and will expire on June 30, 2024:

Incumbent	Address	Position #	Disability Assigned	Demographic
Jeffrey Taylor	[REDACTED]	2	Mental Health	Male/AA

Thank you for your consideration to this request, and please feel free contacting me with any questions you may have at [REDACTED]

Sincerely,

Fabio van der Merwe
Chief Executive Officer

Attachments: Composition Grid and Resume of DeKalb Community Service Board Member (1)



Jeffrey Q. Taylor, CPA



EXECUTIVE SUMMARY

A results-oriented self-starter with highly developed leadership, process, problem-solving, and decision-making skills. A recognized leader with over 20 years progressive experience in all phases of financial planning, compliance and budgeting, with the previous eight years focused in a non-profit environment. Demonstrated ability to lead an organization, and a nine-member board of directors through strategic development, planning and execution of the organization mission and vision by utilizing a collaborative approach.

- Grants Management
- Board Presentations
- Change Management
- Fiscal Budgeting
- Debt Reduction
- Strategic Planning
- Business Negotiations
- Team Building

SUMMARY OF EXPERIENCE

OAKHURST MEDICAL CENTERS, INC
(a primary health care clinic)
2005-present

CHIEF EXECUTIVE OFFICER

Responsible for overall operations and strategic vision of the organization. Developed strategies and implemented the plan to improve operations. Meets with the board monthly to present the status of business strategy implementation, clinical services, financials and productivity. Assisted the providers in determining their specific role in helping the organization meets its financial objectives.

- Managed a successful turnaround for an organization on the brink of closure and bankruptcy by streamlining operations and introducing new profitable revenue sources;
- Negotiated managed care contracts with Medicaid HMO's, delivering significant additional working capital to the organization;
- Negotiated with State Medicaid to advance funds delivering a cash infusion that was critical in delivering on the strategic plan;
- Cut debt by over \$1,000,000 through vendor negotiations, increased collections and properly managing grant activities;
- Increased access to health care by providing patient transportation and opening new sites;
- Increased the current ratio from .2 to 4.0;

- Increased productivity by 10%-15% each year;
- Opened 6 new satellite offices;
- Constructed 2 new facilities to expand access;
- Increased revenues from \$4 million annually to \$60 million annually.

SOUTHSIDE MEDICAL CENTER, INC

(a primary health care clinic)

2000-2005

CHIEF FINANCIAL OFFICER

Responsibilities include the preparation and analysis of quarterly consolidated financial statements and monthly cash flow reports; A-133 audit preparation; Medicaid and Medicare cost reimbursement reports; accounts payable, payroll and accounts receivable (billing); fiscal budgeting and forecasting; cash management, federal and city grants management; assists in decision making process of opening new health care sites and the implementation of such openings; makes operational evaluations and decisions regarding the flow of information and instrumental in increased operational efficiency and effectiveness; negotiations of settlements with vendors for reduced costs; evaluation and reporting of costs per patient visit; provide financial advice and knowledge to the finance group; develop, plan and evaluate new and existing programs; develop and monitor collaborative practices; direct compliance with government agencies, supervise 30 employees.

- Increased cash collections by 20% through outsourcing of the billing function on fewer patient visits;
- Successfully negotiated cash settlements with Medicaid;
- Prepared a business proposal for financing of a new facility, delivering a new building within 2 years using tax-exempt bond financing;
- Revamped financial department for better efficiency and productivity while increasing support to internal customers/functions;
- Increased patient visits 15% by revising and monitoring scheduling functions;
- Worked as a team member with all departments to assist the Chief Executive Officer in operations due to the lack of a Chief Operating Officer.

PAI INDUSTRIES, INC., SUWANEE, GA

(a distributor of heavy duty truck parts)

1997 – 2000

CONTROLLER

Responsibilities included the preparation of quarterly consolidated financial statements; job costing; supervision of MIS, accounts payable, payroll and accounts receivable; tax accounting; fiscal budgeting; forecasting; cash management.

- Developed internal processes and procedures to increase the flow of information within the company;
- Began the implementation process to help company focus on better technology and improved efficiency, thereby making employees more productive;
- Analyzed and reported variances that improved the company's bottom line.

KATO SPRING OF GEORGIA, INC.

Duluth, GA

(a precision steel manufacturer)

1990 - 1997

CONTROLLER

Responsibilities include the closing of monthly financial statements; cost accounting; supervision of MIS, accounts payable, payroll and accounts receivable; tax accounting; fiscal budgeting; forecasting; cash management; 401k retirement accounting and planning.

- Prepared a business plan that included marketing, management and financial strategies to help redirect the company;
- Implemented a new accounting and costing system and developed the MRP II system;
- Revised the administration of the 401(k) plan and its cost structure;
- Initiated the redesign of the computer network system to better utilize its capabilities.

DELOITTE & TOUCHE, ATLANTA, GA

(a large accounting firm)

1987-1990

SENIOR ACCOUNTANT

Responsibilities included the auditing of financial statements of banking, manufacturing, not-for-profit, communications and real estate companies; preparation of Lotus 1-2-3 schedules; supervision of audit staff; and financial reporting.

EDUCATION

GEORGIA STATE UNIVERSITY, ATLANTA, GA
BBA Degree (Accounting)
March 1987

MEMBERSHIPS

President, Georgia Association for Primary Health Care
Treasurer, Georgia Association for Primary Health Care
Chair, Georgia Association for Primary Health Care CFO's
Chair, Choice Healthcare Network Finance Committee
Vice-Chair, DeKalb Community Service Board
Vice-Chair, Worksource DeKalb
Treasurer, SPCC-AHEC Atlanta
Board Member, Atlanta Area Health Education Center
Board Member, Emory Institutional Review Board
Board Member, APS Healthcare Advisory Council
Board Member, DeKalb for Seniors, Inc.
Treasurer, Atlanta Community Access Coalition

REFERENCES

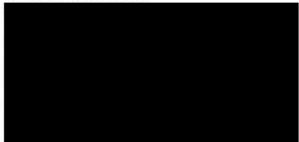

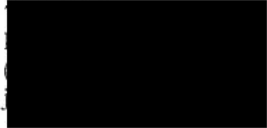
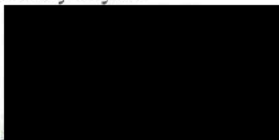


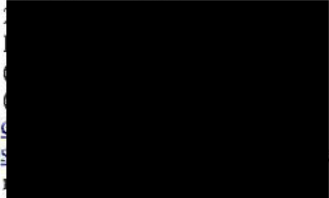

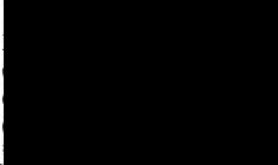

Supplied upon request



April 28, 2021

COMPOSITION OF THE DEKALB COMMUNITY SERVICE BOARD

This is to certify that the following persons are members of the DeKalb Community Service Board duly appointed by the governing authority of DeKalb County, Georgia, in accordance with the provisions of O.C.G.A. §37-2-6.

1	André Moorer  Term Expires: June 30, 2022	5	Alecea Quintyne  Term Expires: June 30, 2023	9	Joan Gage  Term Expires: June 30, 2022
2	Jeffrey Taylor  * BOARD VICE-CHAIRPERSON Term Expires: June 30, 2021	6	Jim Towhey  Term Expires: June 30, 2023	10	VACANT
3	Rosemarie Nelson  Term Expires: June 30, 2022	7	Charles L. Martin  Term Expires: June 30, 2023	11	VACANT
4	Meredith McCoyd  Term Expires: June 30, 2022	8	John Bushfield  * BOARD CHAIRPERSON CSB ASSOCIATION REP Term Expires: June 30, 2022	12	Debra DeBerry Clerk of Superior Court  Term Expires: Term In Office

Appointed Positions 1, 4, 6, and 8 are filled by consumers or family members of consumers.
 Appointed Positions 1, 2, 3, 5 and 12 are filled by African-Americans.
 Appointed Positions 4, 6, 7, 8, 9, 10 and 11 are filled by Caucasian-Americans.
 Appointed Positions 1, 2, 3, and 4 represent mental health interests.
 Appointed Positions 5, 6, 7 and 8 represent developmental disabilities interests.
 Appointed Positions 9, 10, 11 and 12 represent addictive diseases interests.

* Denotes elected officer of the Board.

Fabio van der Merwe
 Chief Executive Officer and
 Secretary DeKalb Community Service Board

Foundation Members Only
 Andrew Goldberg
 Alvin Glymph
 Michael Perez

DEKALB COMMUNITY SERVICE BOARD							
BOARD MEMBER COMPOSITION WORKSHEET MAY 2021							
BOARD POSITION NO.	DISABILITY ASSIGNED	INCUMBENT	ETHNICITY	SEX	CONSUMER/FAMILY MEMBER	EXPIRATION DATE OF CURRENT TERM	OCCUPATION
1	MH	André Moorher	AA	M	Yes	6/30/2022	Hospitality Partner
2	MH	Jeff Taylor	AA	M	No	6/30/2021	Medical Center CEO
3	MH	Rosemarie Nelson	AA	F	No	6/30/2022	Business Consultant
4	DD	Meredith McCoyd	W	F	Yes	6/30/2022	Pharmaceutical Sales (Retired)
5	DD	Aleceea Quintyne	AA	F	No	6/30/2023	IT Professional
6	DD	James Towhey	W	M	Yes	6/30/2023	Engineer (Retired)
7	AD	Charles Martin	W	M	No	6/30/2023	Attorney (Retired)
8	AD	John Bushfield	W	M	Yes	6/30/2022	Executive Consultant
9	AD	Joan Gage	W	F	No	6/30/2022	Speech-Language Pathologist

ELECTED OR APPOINTED OFFICIALS DESIGNATED BY THE COUNTY GOVERNING AUTHORITY							
10	N/A	Debra DeBerry	AA	F	N/A	Elected Term	Elected Official
11	N/A	VACANT			N/A	Elected/Term in Position	Elected/Appointed Official
12	N/A	VACANT			N/A	Elected/Term in Position	Elected/Appointed Official

Pro Forma Board Composition Summary & Comparison to 2021 Census Data for DeKalb County

	2021 Census	Census Target	DeKalb CSB Actual
Ethnicity:			
White	33.3%	4.0	6
African American	54.3%	6.0	5
Hispanic Latino	9.8%	0.9	0
Other	2.6%	0.1	0
	100%	11.0	11.0
Gender:			
Female	50.0%	5.8	6
Male	50.0%	5.2	6
	100%	11.0	12.0
Consumer/Family Member:			
Yes	50%	4.5	4
No	50%	4.5	8
	100%	9.0	12.0