



DeKalb County Government

Manuel J. Maloof Center
1300 Commerce Drive
Decatur, Georgia 30030

Agenda Item

File ID: 2023-0421

Substitute

5/9/2023

Purchasing Type: Change Order (CO)

Public Hearing: YES ☐ NO ☒

Department: Purchasing & Contracting

AGENDA ITEM:

Commission District(s): All

CO - Change Order No. 5 to Contract No. 978332 (formerly 15-903011) CIP Program Management Services: for use by the Department of Watershed Management (DWM). This contract consists of providing CIP Program Management Services; inclusive of program development and management, project controls, hydraulic modeling, master plan scope development, project management, technical specification and standards quality control, risk management, community outreach, technical support, and PMIS implementation support. This request is to increase contract funding, contract term, and scope of work to allow for the continuation of existing and new CIP program management tasks. Awarded to AECOM Technical Services Inc. Amount Not To Exceed: \$36,336,452.00.

Information Contact: Michelle Butler, Procurement Manager

Phone Number: (404) 687-3581

PURPOSE:

Awarded by the BOC on July 28, 2015 for an amount not to exceed \$19,944,897.00. On August 8, 2017, the BOC approved Change Order No. 1 to increase the scope of work and funding in an amount not to exceed \$6,948,928.00. On September 19, 2019, the Chief Executive Officer approved Change Order No. 2 to increase the contract performance time by 114 days. On December 10, 2019, the BOC approved Change Order No. 3 to increase the contract term through December 31, 2024 and funding in an amount not to exceed \$22,322,194.00. On September 9, 2022, the BOC approved Change Order No. 4 to add to the contract the Department of Public Works - Roads and Drainage (PW-RD) and increase the scope of work and funding in an amount not to exceed \$2,000,000.00.

This request seeks to increase the contract funds, scope of work, and term through December 31, 2028 to allow for continued existing and new CIP program management tasks. In addition to existing Tasks 1-13, Task 14 will be added as an allowance in support of organizational development support. Organizational development support is an effort to assist DWM as it transitions from a consultant managed CIP Program to an owner managed CIP program.

Continuation of CIP Program Management services ensures that the CIP Program continues to meet its required project goals and spend rates.

RECOMMENDATION:

Recommend approval of Change Order No. 5 with:



DeKalb County Government

Manuel J. Maloof Center
1300 Commerce Drive
Decatur, Georgia 30030

AECOM Technical Services Inc., One Midtown Plaza 1360 Peachtree St., Ste. 500, Atlanta, GA 30309

Amount Not To Exceed: \$36,336,452.00.

and authorizes the Chief Executive Officer to execute the change order and all associated documents.

ADDITIONAL INFORMATION:

- | | |
|------------------------------|---|
| 1. LSBE Participation: | 41% |
| 2. Contract Effective Date: | July 28, 2015 |
| 3. Contract Expiration Date: | December 31, 2024 |
| 4. Amount Spent to Date: | \$48,016,223.52 |
| 5. Funding: | Renewal and Extension (DWM)
CIP Line No. 22
Water & Sewer 2022 Bond |



PROPOSED CHANGE ORDER REQUEST

Department of Watershed Management

Contract Name: CIP Program Management Services Date: 11/28/2022

Contractor: AECOM Technical Services, Inc.

Contract Number: 978332 Contract Amendment Number: 5

Contract Amendment Category: ☒ Cost ☒ Schedule ☒ Scope ☒ Deliverables

Original Contract \$ Amount:	Contract Start Date:	Original Contract Time:(TERM)	Original Contract End Date:
\$19,944,897.00	8/19/2015	1961	12/31/2020

NTP Start Date:	Original Performance Days:(TIME)	Original Performance End Date:
9/9/2015	1460	9/8/2019

Previous Change Order:	Previous Time Extensions (Days):	Previous Changes to \$ Amount:
Change Order No. 1:	0	\$6,948,928.00
Change Order No. 2:	114	\$0.00
Change Order No. 3:	1348	\$22,322,194.00
Change Order No. 4:	519	\$2,000,000.00

Current Contract Amount:	Current Performance Time (Days):	Current Performance End Date:	Current Contract End Date:
\$51,216,019.00	3441	9/9/2023	12/31/2024

Description of Proposed Changes: (Also see attached documentation) Change Order #05 (CO#05) funds: Continuation of CIP PMT services through the completion of the Modified Consent Decree (MCD) on December 20, 2027. Extension of current services includes; Task 1: Program Management, Task 2: Project Controls, Task 4: Hydraulic Modeling, Task 7: Project Management, Task 8 - Technical Specifications, Standards and Quality Control, Task 9: Risk Management, Task 10: Community Outreach and Public Relations, Task 11: Technical Assistance, Task 12: PMIS Implementation Support and Task 13: Roads & Drainage Program Management Initiation Support. CO#05 includes funding for additions to the previously contracted scope of work in Task 6: Master Plan Development (approved by DWM in July 2020) and additional level of effort across Tasks 1, 2, 7 and 10 in support of: 1) negotiating the Modified Consent Decree, and 2) the development, planning and funding of a new CIP for the period 2021 through 2030 (CIP 2021). CO#05 also adds a new task, Task 14 which is an allowance for efforts to support DWM's organizational development to support the transition from consultant to owner-managed CIP program management.

Justification of Proposed Changes: (Also see attached documentation) The Department of Watershed Management's (DWM) Capital Improvement Projects Program adopted in 2010 (CIP 2010) has made major steps forward, including delivering over \$900 Million of CIP projects since 2017. In recent years the County has both: 1) modified its Consent Decree (MCD), with major changes including extending the completion date to December 20, 2027 and pivoting from a focus on completion of projects that reduce inflow and infiltration to major projects that will increase the flow capacity of the County's largest sewer trunk lines, including over 62 miles of trunk line capacity projects, primarily in the Snapfinger Basin, and 2) developed, planned and funded a new \$2.408 Billion CIP 2021. DWM is not staffed to program manage the challenging MCD and CIP 2021 without the support of a consultant program management team (PMT). The CIP PMT has been instrumental in developing the new program procedures and tools, has established working relationships and proven capability. Changing the CIP PMT at this time represents a major, unnecessary, risk.

Proposed Additional Performance Days:	Proposed Cumulative Performance Days:	Proposed Performance End Date:	Proposed Contract End Date:
1055	4496	12/31/2027	6/30/2028
Proposed Changes to Dollar Amount:	Proposed Cumulative Contract Amount:	Amount Spent To Date as of 1/27/2023:	
\$36,336,452.00	\$87,552,471.00	\$46,455,955.71	

Describe Any Risk Associated With This Change: Risk for completion of the new \$2.408 Billion CIP and Modified Consent Decree requirements are best minimized by continuation of CIP PMT services, since the existing CIP PMT has extensive knowledge of both CIP 2021 the new and existing projects required by the Modified Consent Decree. The CIP PMT currently in-place is therefore best placed to expedite these services in a manner that will reduce schedule risk for these projects, and provide the additional services in a cost effective manner.

Effect of NOT Approving This Change: Schedule risk would be incurred if this task is not approved as DWM staff numbers are not-sufficient to self-deliver, and recompeting this contract would require more time than is available without a gap in CIP PMT coverage.

Engineering Manager's Approval:

☒ Accepted

☐ Rejected

Signature: Cassandra M. Marshall

Digitally signed by Cassandra M. Marshall
Date: 2023.05.06 07:53:33 -04'00'

Print Name: Cassandra Marshall

Date: 05/06/23

Watershed Director's Approval:

☒ Accepted

☐ Rejected

Signature: David Hayes

Digitally signed by David Hayes
Date: 2023.05.06 11:48:42 -04'00'

Print Name: David Hayes

Date: 5/6/2023

Chief Operating Officer's Approval:

☐ Accepted

☐ Rejected

Signature: _____

Print Name: _____

Date: _____

Contract Name: CIP Program Management Services

Contractor: AECOM Technical Services, Inc.

Contract Number: 978332

Contract Amendment Number: 5